

## LEXINGTON PLANNING COMMISSION

November 9, 2023 - 5:00 P.M  
 Rockbridge County Administrative Offices – First Floor Meeting Room  
 150 South Main Street, Lexington, VA 24450

### AGENDA

1. **CALL TO ORDER**
2. **APPROVAL OF THE AGENDA**
3. **APPROVAL OF MINUTES**  
Minutes from October 26, 2023\*
4. **CITIZENS' COMMENTS ON MATTERS NOT ON THE AGENDA**
5. **NEW BUSINESS**
  - A. PUD 2023-05: An application by MaxMark Homes & Weatherburn Holdings, LLC to amend the Planned Unit Development for the Weatherburn subdivision located at the intersection of Thornhill Road and Chamberlain Loop.
    - 1) Staff Report\*
    - 2) Applicant Statement
    - 3) Public Comment
    - 4) Commission Discussion & Recommendation
6. **OTHER BUSINESS**
  - A. Review of the Land Use Chapter of the Comprehensive Plan\*
  - B. Zoning and Planning Report – If applicable
  - C. Key Annual PC Milestones: Ongoing. Remaining items:
    - 1) Zoning Text Amendments: Ongoing. Remaining items:
      - a. Cottage Housing
      - b. What else, if any?
    - 2) Comp Plan Review: Ongoing
    - 3) Major Project Update
7. **CITY COUNCIL REPORT**
8. **ADJOURN**

\*indicates attachment

## MINUTES

**The Lexington Planning Commission**  
**Thursday, October 26 – 5:00 p.m.**  
**Rockbridge County Administrative Offices – First Floor Meeting Room**  
**150 South Main Street, Lexington, VA 24450**

### **Planning Commission:**

Presiding: Pat Bradley, Chair  
 Present: John Driscoll  
 Mary Stuart Harlow  
 Gladys Hopkins  
 Leslie Straughan, Council Liaison

### **City Staff:**

Arne Glaeser, Planning Director  
 Kate Beard, Administrative Assistant

**Absent:** Jon Eastwood  
 Shannon Spencer, Vice-Chair

### **CALL TO ORDER**

Chair Bradley called the meeting to order at 5:01 p.m.

### **AGENDA**

The agenda was unanimously approved as presented. (L. Straughan / G. Hopkins)

### **MINUTES**

The minutes from the October 12, 2023 meeting were unanimously approved as presented. (J. Driscoll / L. Straughan)

### **CITIZENS' COMMENTS ON MATTERS NOT ON THE AGENDA**

None

### **NEW BUSINESS**

**A. EC COA 2023-05: An application by Gia Delgato for a Certificate of Appropriateness for new signage for Lewis Gale at 539 E. Nelson Street, (Tax Map # 30-7-9), owned by 539 East Nelson Street, LLC.**

- 1) Staff Report – This was a request for two new sign panels above the building's entry doors, one new sign panel in the free-standing sign located on Walker Street, and one new free-standing sign proposed to be located on E. Nelson Street. The application was initially reviewed during the last meeting, at which time the Planning Commission deferred a decision and requested the applicant submit additional designs for the proposed new free-standing sign that might be more in keeping with the both the design elements on the subject parcel and the other free-standing signs along the Nelson Street corridor. Director Glaeser directed the Commissioners' attention to the details included in the meeting packet for two new designs for the proposed, new free-standing sign. Both options featured a brick base and similarly designed sign faces, with the most significant difference between the two being overall height. A. Glaeser reminded the Commission that, while the bulk of the last discussion had focused on the proposed new free-standing sign, the other signs

included in the application needed to be addressed in the Commission’s decision as well. Responding to a question from L. Straughan, he stated the applicant had not indicated a preference between the two recently submitted designs for the new free-standing sign. He confirmed either option would comply with zoning criteria.

- 2) Applicant Statement – Lee Higginbotham, CEO of LewisGale Hospital Alleghany, indicated there was no strong preference between the two recently submitted sign designs.
- 3) Public Comment – None
- 4) Commission Discussion & Decision – J. Driscoll remarked that he thought either design would be appropriate and would be comfortable approving both and allowing the applicant to choose between the two. L. Straughan said thought the redesign was very nice, and while she did not have a strong preference, she thought the shorter sign would be more visible given the trees on that side of the building. **L. Straughan moved to approve the Entrance Corridor Certificate of Appropriateness application EC COA 2023-05 for the previously refaced signs and for the new monument sign (either design, as presented on page 21 of the meeting packet) at 539 East Nelson Street as proposed by the applicant. J. Driscoll seconded and the motion passed unanimously. (5-0)**

## OTHER BUSINESS

### A. Discussion of Planning Commission priorities for 2024 –

A. Glaeser pointed out that Cottage Housing, the last of the zoning text amendments prioritized in 2021, would likely be initiated with the submission of an application if it was not undertaken by the Planning Commission sooner. He added that staff was also working on two other code amendments requested by the Planning Commission and the Mayor: a Comprehensive Plan amendment to correct the boundary of the S. Main Street opportunity area, and an amendment to the subdivision ordinance to allow simple boundary line adjustments and vacations to be approved administratively. He indicated the two latter items could be added to a Planning Commission agenda once they were reviewed by the City Attorney.

As background for the discussion of priorities for 2024, he offered a list of possible zoning amendments from staff’s “hot file,” and a version of the Comprehensive Plan Implementation Matrix that included strategy status updates. He suggested the Commission consider both documents as it weighed next steps. He noted that several of the proposed zoning amendments were relatively simple housekeeping items and recommended the Commission review the list to determine which items could be packaged together and treated similarly to the first 15, “Batch A” amendments of 2021. He said this would allow staff to begin preparing those items for the Commission’s formal, public review process. After a review of each of the “housekeeping” zoning items and the two “other code amendments” which included questions from the Commissioners and clarifications from Director Glaeser, there was consensus to have staff prioritize the amendments to the Comprehensive Plan and subdivision ordinance, to bring them to the Commission when they were ready, and to consider all “housekeeping” zoning items as a batch early in the new year.

Addressing the Comprehensive Plan Implementation Matrix, J. Driscoll observed that the process updates were brief and incomplete. He suggested adding a review of one or two

chapters of the Comp Plan to upcoming agendas to allow for a more thorough discussion and a more complete understanding of strategy areas addressed by outside partners. Following additional discussion, there was agreement to add a review of the Land Use chapter to the agenda for the next meeting, to be undertaken or deferred as time allowed. Chair Bradley said this would be an opportunity for Commissioners to read the chapter, review the implementation strategies and consider whether there were items the Commission could address. L. Straughan emphasized the review should require no preparation from staff.

The Commission returned to the list of proposed zoning amendments and reviewed the items listed “for consideration.” After discussion of each item, there was agreement to prioritize the following for consideration with the “housekeeping” items in 2024:

- A review of the Entrance Corridor standards, specifically for free-standing signs;
- Changing B&B requirements to allow proprietors to live on adjacent parcels;
- Revising sign regulations to accommodate electric vehicle charging stations;
- Changing requirements for townhouses to allow them to face a private street OR adopting new use and design standards for townhouses;
- Clarifying the Off-Street Parking and Loading Requirements (§420-12.3. Location in relation to use) and definition of *parking facility*;
- Amending the *half story* definition;
- Allowing concessions specifically for public park and recreation areas;
- Adding chickens to the Use Matrix;
- Use and design standards for mini warehouses;
- Explicitly limiting short term rentals to one booking at a time; and
- Use and design standards for fences in residential districts over 7 feet in height.

B. Zoning and Planning Report – Director Glaeser reported the following:

- After communicating with the owner of the Rockbridge Square shopping center for several months about improvements made to the property without the necessary approvals, staff anticipates a complete application for an Entrance Corridor COA will be submitted soon.
- The City was awarded a CDBG planning grant to fund a city-wide housing conditions windshield survey and needs assessment.

### **CITY COUNCIL REPORT -**

L. Straughan reported City Council met on October 19<sup>th</sup> and held a public hearing for the boundary line adjustment to enlarge Evergreen Cemetery which was approved unanimously. Council also reviewed draft financial policies recommended by Davenport Financial intended to put the City in a better position to receive a good bond rating. Additionally, Main Street Lexington and a subcommittee will hold a public forum for the Courthouse Square Revitalization project on November 2<sup>nd</sup> at 2:00 p.m. the Community Room of the old courthouse

### **ADJOURN**

The meeting was adjourned at 6:50 p.m. with unanimous approval. (L. Straughan / G. Hopkins)

---

P. Bradley, Chair, Planning Commission

<b>Project Name</b>	Modification of the Planned Unit Development zoning for the Weatherburn subdivision
<b>Property Location</b>	Weatherburn subdivision at the intersection of Thornhill Road and Chamberlain Loop Road
<b>Current Zoning</b>	PUD (Planned Unit Development)
<b>Owner/Applicant</b>	MaxMark Homes & Weatherburn Holdings, LLC. / MaxMark Homes & Weatherburn Holdings, LLC.
<b>Applicant's Intent</b>	Return Lot #21 to the PUD lot configuration as it existed prior to August 23, 2023

**PLANNING COMMISSION RECOMMENDATION: Pending**  
**STAFF RECOMMENDATION: PUD 2023-02 Approval**

*Location Map*



*Photograph of existing conditions*

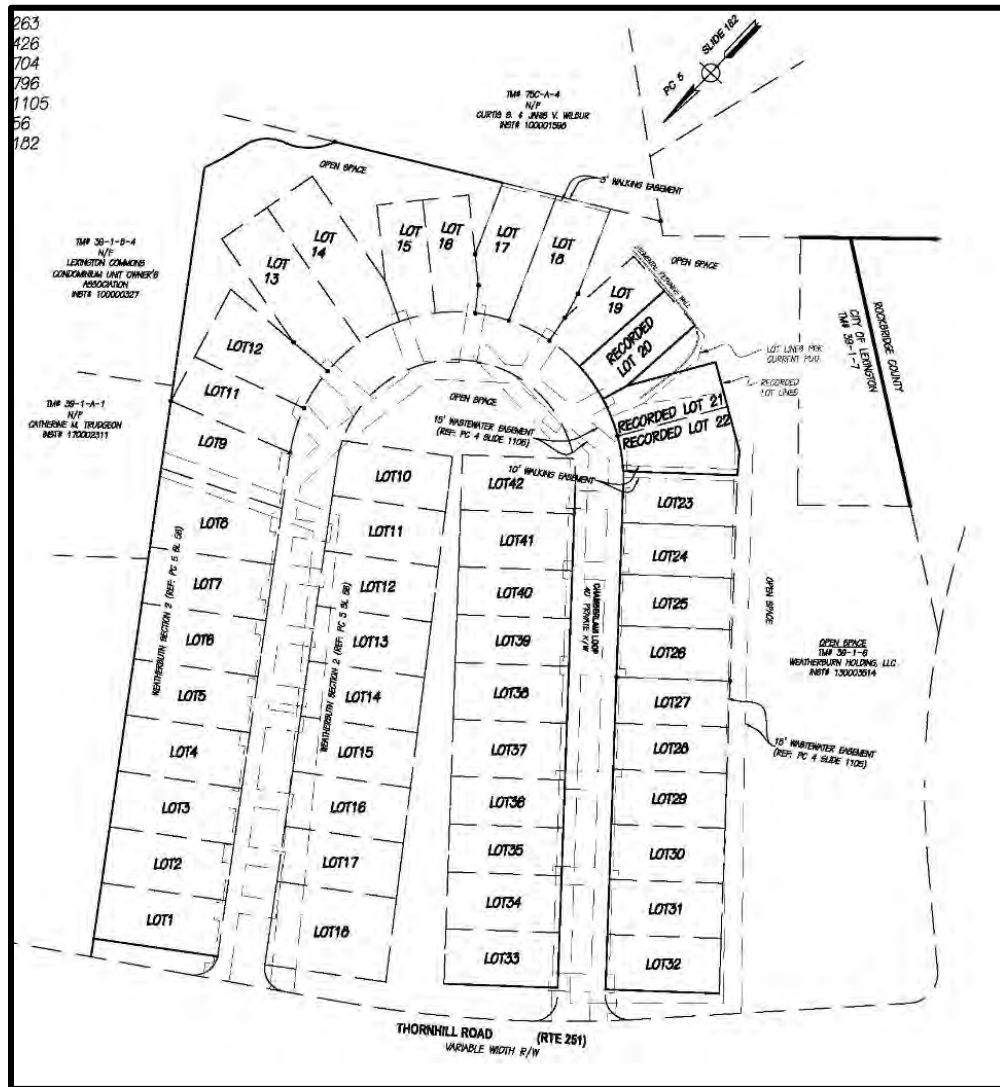


**BACKGROUND & OVERVIEW OF REQUEST**

In June of this year, MaxMark Homes, LLC & Weatherburn Holdings, LLC submitted an application to modify the Weatherburn PUD concept plan. The specific request was to a) vacate Lot 21 (Tax Parcel #39-1-1-21), b) adjust the boundaries of Lots 20 & 22 (Tax Parcel #s #39-1-1-20, #39-1-1-22 respectively), and c) adjust the adjacent open space (Tax Parcel #39-1-6) in accordance with the applicant proffered PUD Modification Plan, dated June 19, 2023 and prepared by Perkins & Orrison, Inc. At the time, the intent was to divide Lot 21 between Lots 20 & 22, and on August 23, 2023, City Council approved application PUD 2023-01 to modify the Weatherburn PUD plan, as well as application PS 2023-04 to vacate Lot 21 and to adjust the boundary lines of Lots 20, 22, and the adjoining open space accordingly.

Since that time, the arrangement between the applicants and one of the owners of Lots 20 & 22 have fallen through and the lot configuration approved by City Council on August 23, 2023 was not recorded. The applicants are now requesting to restore Lot 21 on the PUD plan and return the PUD lot configuration to the platted and legally recorded lot configuration that existed prior to August 23, 2023.

**Proffered PUD Modification Plan, October 17, 2023**



The applicant’s proposed amendments to the existing Weatherburn PUD include the following:

- 1) Restoring Lot 21,
- 2) Restoring the boundary lines for Lots 20, 21 and 22 on the PUD plan to their legally described configuration, and
- 3) Relocating the open space “wedge” to be between Lots 20 and 21.

The open space acreage remains the same with no net decrease in open space area. All other elements of the previously approved PUD such as setback requirements, signage, etc. will remain in effect.



### CONDITIONAL REZONING

The purpose of conditional zoning according to Section 420-17.3.A of the Lexington Zoning Ordinance is to provide a method for permitting the reasonable and orderly development and use of land in those situations in which unique, specific circumstances indicate that the existing zoning ordinance district regulations are not adequate. In these instances, reasonable conditions voluntarily proffered by the owner of the property to which the proffered conditions will be applicable for the protection of the community when combined with existing zoning ordinance district regulations would cause the requested rezoning to be compatible with existing zoning and land uses in the area. In the 2020 Weatherburn PUD modification request, the applicant specifically proffered a condition that the development of the subject property shall be in accordance with the PUD Modification Plan, dated February 26, 2020 and prepared by Perkins & Orrison, Inc.

All conditions proffered and accepted by the governing body shall remain in effect until amended or varied by City Council.

### PLANNING COMMISSION RECOMMENDATION

*Pending*

### STAFF RECOMMENDATION

**PUD 2023-02:** Staff recommends that the request to amend the Weatherburn PUD as proposed by the applicant be **APPROVED WITH A CONDITION** as follows:

1. Development of the subject property shall be in accordance with the PUD Modification Plan, dated October 17, 2023 and prepared by Perkins & Orrison, Inc.

### SUGGESTED MOTION

I move to approve/deny an amendment to the Weatherburn Planned Unit Development application PUD 2023-02 as presented by the applicant and with the one applicant proffered condition.



www.lexingtonva.gov

APPLICATION FOR PLANNED UNIT DEVELOPMENT DISTRICT

Applicant¹

Name: MaxMark Homes, LLC + Weatherburn Holdings LLC Phone: 540-460-1916

Company: SAME Fax:

Address: P.O. Box 44 Lexington Email: Max@Maxmarkhomes.com

Applicant's Signature: [Signature] Custis Coleman Date: 10/18/23

Property Owner

Name: MaxMark Homes LLC + Weatherburn Holdings LLC Phone: 540-460-1916

Address: P.O. Box 44 Lexington Email: max@maxmarkhomes.com

Owner's Signature: [Signature] Custis Coleman Date: 10/18/23

Proposal Information² (attach list of properties if request includes multiple properties)

Address (or location description): 21, 23, 25 Chamberlain loop Lexington

Tax Map: Attached Deed Book and Page #: Attached

Acreage: 0.084 Current Zoning (attach any existing conditions or proffers):

Proposed Zoning (PUD if requesting PUD District)³:

Description of Proposal: Return the PUD lot configuration to the plat and legally described lot configuration

- 1. Prior to submitting an application, the applicant is required to meet with staff for a pre-application meeting.
2. Any application deemed incomplete by staff will not be accepted.
3. For planned unit development requests, please see additional submittal requirements on pages 3 & 4 of this application.



www.lexingtonva.gov

Planning & Development Department
300 East Washington Street
Lexington, Virginia 24450
Phone: (540) 462-3704 Fax: (540) 463-5310

Notice to Adjacent Property Owners

The City will give notice of public hearings to be held on the application to those persons who own property, any portion of which abuts the subject property, and all property which is directly across the street from any portion of the subject property, as determined by the City's real property tax records. This notice will give the date, time and place of the hearing, identify the property which is the subject of the application and give a brief description of the proposed action. Notices will be mailed a minimum of ten (10) days prior to the date of the scheduled public hearings.

Posting of the Property

The City will place a sign on the subject property which indicates that an action is pending. The sign will be located to be clearly visible from the street.

THIS SECTION TO BE COMPLETED BY STAFF ONLY

Application Fee: \$450 + \$25/acre

Amount Paid: \_\_\_\_\_

Case Number: PUD-\_\_\_\_\_ - \_\_\_\_\_

Date Received: \_\_\_\_\_ Received By: \_\_\_\_\_

Staff Review

Planning: \_\_\_\_\_ Public Works: \_\_\_\_\_

Police: \_\_\_\_\_ Fire/Rescue: \_\_\_\_\_

Public Hearings

Planning Commission

City Council

Legal Ad Dates: \_\_\_\_\_ Legal Ad Dates: \_\_\_\_\_

Adj. Property Notifications: \_\_\_\_\_ Adj. Property Notifications: \_\_\_\_\_

Public Hearing Date: \_\_\_\_\_ Public Hearing Date: \_\_\_\_\_

Action: \_\_\_\_\_ Action: \_\_\_\_\_

## **Planned Unit Development Overlay District**

Applications for a Planned Unit Development (PUD) District shall be submitted in accordance with Article V, Planned Unit Development of the City of Lexington Zoning Ordinance. Pursuant to § 420-5.3.A & § 420-5.3.B, applications for a PUD permit shall be submitted as follows:

- A. The applicant shall file an application for rezoning with the Zoning Administrator. The application shall consist of three primary sections: a narrative, an existing conditions map, and a master plan.
  1. Narrative
    - i. A general statement of objectives to be achieved by the planned district including a description of the character of the proposed development and the market for which the development is oriented;
    - ii. A list of all adjacent property owners;
    - iii. Site development standards including, but not limited to density, setbacks, maximum heights, and lot coverage;
    - iv. Utilities requirement and implementation plan;
    - v. Phased implementation plan;
    - vi. Comprehensive sign plan;
    - vii. Statements pertaining to any architectural and community design guidelines shall be submitted in sufficient detail to provide information on building designs, orientations, styles, lighting plans, etc.
    - viii. List of exceptions or variances from the requirements of the Zoning chapter, if any are being requested.
  2. Existing Conditions Map
    - i. Topography, including steep slopes (>15%);
    - ii. Water features;
    - iii. Roadways;
    - iv. Structures;
    - v. Tree lines;
    - vi. Major utilities;
    - vii. Significant environmental features;
    - viii. Existing and proposed ownership of the site along with all adjacent property owners;

3. Master Plan

The preliminary master plan shall be of sufficient clarity and scale to accurately identify the location, nature, and character of the proposed Planned Unit Development District. At a minimum, the preliminary master plan, shall include the following:

- i. Proposed layout of the Planned Unit Development District including the general location of uses, types of uses, and density range of uses;
  - ii. Methods of access from existing state-maintained roads to proposed areas of development;
  - iii. General road alignments;
  - iv. General alignments of sidewalks, bicycle and pedestrian facilities;
  - v. A general water layout plan indicating the intended size and location of primary lines and the general location of fire hydrants (e.g., one every two blocks, etc.);
  - vi. A general sanitary sewer layout indicating the size and location of primary lines, and the location of pump stations; and
  - vii. A general plan showing the location and acreage of the active and passive recreation spaces, parks and other public open areas.
- B. Additionally, an environmental impact study and a traffic study are also required to be submitted as part of the application package. The environmental impact study should detail any project impacts on FEMA identified flood area and slopes greater than 25%, and should provide a stormwater management plan detailing both stormwater quantity and quality mitigation measures and best practices. The traffic study should quantify existing and projected traffic levels on all adjacent streets, and at all proposed entrances.

# **WEATHERBURN**

**MODIFICATION REQUEST TO THE PLANNED UNIT  
DEVELOPMENT OVERLAY DISTRICT**

**LEXINGTON, VIRGINIA**

**PREPARED BY:  
PERKINS & ORRISON, INC.  
MAXMARK HOMES, LLC  
WEATHERBURN HOLDINGS, LLC**

**17 W. NELSON ST.  
LEXINGTON, VA 24450  
540-464-9001**

**OCTOBER 17, 2023  
P&O JOB #: 23155**

## WEATHERBURN PUD OVERLAY DISTRICT REQUEST

### **Project Description**

#### **Planning Objectives:**

The planning objective of this proposed modification is to return the PUD to the configuration as it existed prior to the most recent modification request dated June 19, 2023 and approved by City Council August 23, 2023. That modification was necessary due to the proposed vacation of lot 21. Subsequent to that approved proposal the owners of lots 20 & 22 decided they no longer desired to purchase area of the vacated lot 21 and therefore the approved plat vacating that lot and relocating the open space area was not recorded and the boundary lines were not revised.

*This proposal is only to return the PUD lot configuration to the platted and legally described lot configuration and to the PUD lot configuration that existed prior to the August 23, 2023 amendment approved by the City at the request of the property owner. There are no changes in the open space calculations with this additional PUD amendment request.*

#### **Architectural Style:**

In order to attain visual harmony in the community, the architecture of all proposed dwellings in Weatherburn will be viewed not only as free standing structures but as part of the streetscape, the neighborhood, and the entire community.

#### **Comprehensive Plan Conformance:**

The Planned Unity District overlay request for Weatherburn is supported by the Lexington City Comprehensive Plan as demonstrated in the following Comprehensive Plan goals and objectives:

##### **Population & Housing:**

**Goal:** The City should take steps to stabilize its population and to attract additional residents.

**Goal:** The City should respond to the needs of an older population.

**Goal:** The City should stimulate the development of new housing units for both rental and homeownership.

**Objective:** The City should encourage the use of innovative zoning techniques to stimulate new development.



## WEATHERBURN PUD OVERLAY DISTRICT REQUEST

### **Project Description**

#### **Planning Objectives:**

The planning objective of this proposed modification is to adjust existing home site boundaries to promote visual harmony in the community and balance out public street frontage of lots in this application.

#### **Architectural Style:**

Boundary line adjustments will enable construction of standard width and depth homes already found in the community on the subject lots.

#### **Comprehensive Plan Conformance:**

The Planned Unity District overlay request for Weatherburn is supported by the Lexington City Comprehensive Plan as demonstrated in the following Comprehensive Plan goals and objectives:

#### **Population & Housing:**

**Goal:** The City should take steps to stabilize its population and to attract additional residents.

**Goal:** The City should respond to the needs of an older population.

**Goal:** The City should stimulate the development of new housing units for both rental and homeownership.

**Objective:** The City should encourage the use of innovative zoning techniques to stimulate new development.

**WEATHERBURN  
PUD OVERLAY DISTRICT REQUEST**

**Proffers:**

**PROFFER**

**The development will be in substantial conformance with the conceptual development plan.**

**I hereby proffer that the development of the subject property of this application shall be in accordance with the PUD modification, dated October 17, 2023 and prepared by Perkins & Orrison, Inc.**



---

MaxMark Homes, LLC  
Maxim Ivankov



---

Weatherburn Holdings, LLC  
Custis Coleman

**SOURCE OF TITLE:**

MAXMARK HOMES, LLC  
 INST# 140002620  
 TM# 39-1-1-21 LOT 21  
 TM# 39-1-1-22 LOT 22

WEATHERBURN HOLDING, LLC  
 INST #100004180 INST #150002477  
 TM# 39-1-6 OPEN SPACE

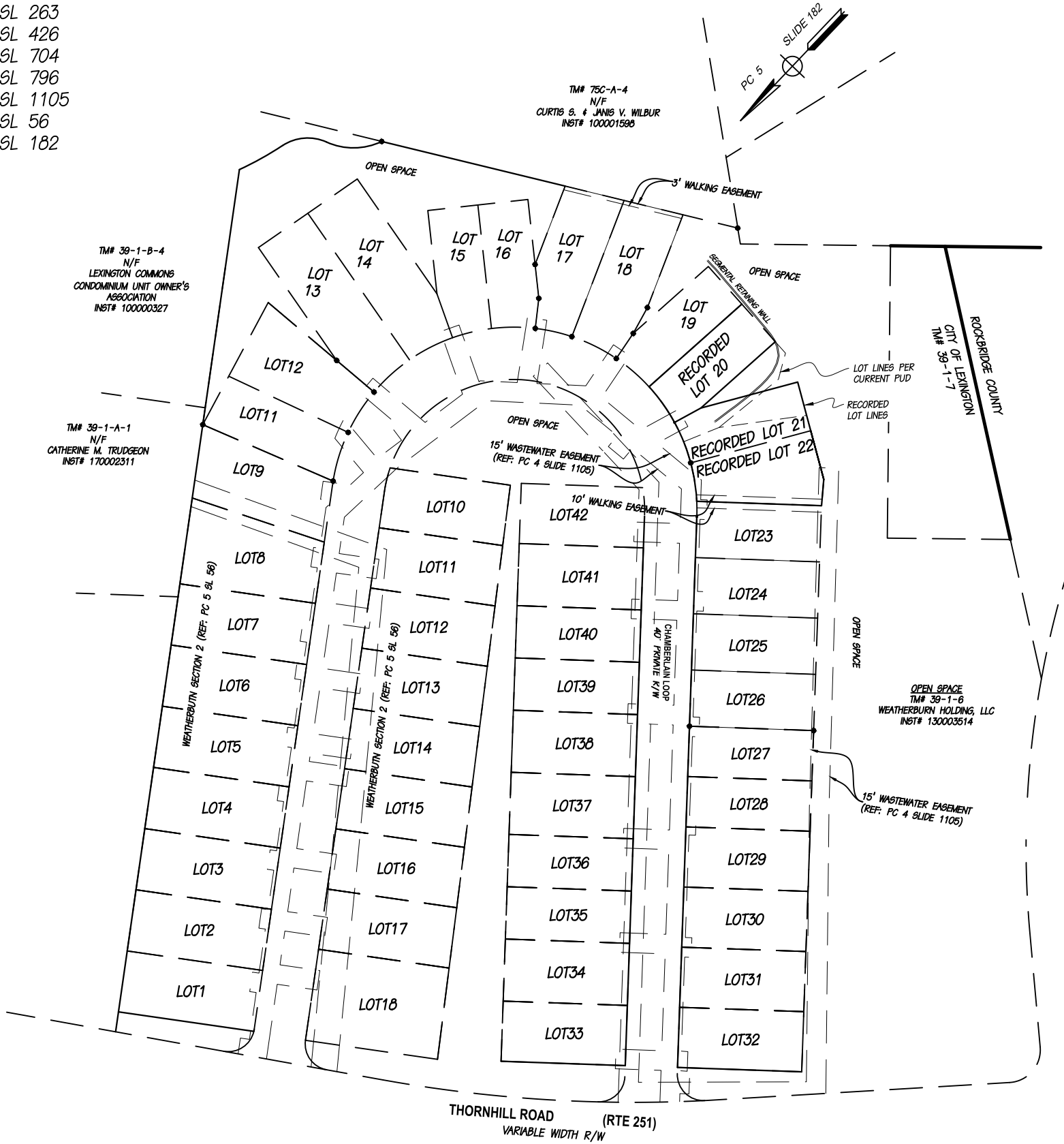
KATHERINE P. HILLS  
 INST #2100003439  
 TM# 39-1-1-20 LOT 20

**AREA TABULATION**

±0.084 AC LOT 21 TM# 39-1-20 PC 4 SL 16  
 ±0.084 AC LOT 21 TM# 39-1-21 PC 4 SL 16  
 ±0.097 AC LOT 22 TM# 39-1-22 PC 5 SL 182  
 ±2.559 AC OPEN SPACE TM# 39-1-6 TAX  
 RECORDS (UNCHANGED FROM CURRENT PUD)

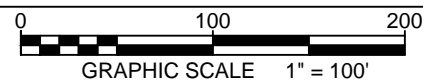
**REFERENCE PLATS:**

- PC 4 SL 16
- PC 4 SL 263
- PC 4 SL 426
- PC 4 SL 704
- PC 4 SL 796
- PC 4 SL 1105
- PC 5 SL 56
- PC 5 SL 182



PLANNED UNIT DEVELOPMENT  
 MODIFICATION PLAN  
**WEATHERBURN**  
 CITY OF LEXINGTON, VIRGINIA

DWN:	FPH
DATE:	10/17/2023
DWG:	V-PUD-23155 231017
JOB:	23155



17 W. NELSON STREET LEXINGTON, VIRGINIA, 24450  
 PHONE: 540-464-9001 FAX: 540-464-5009  
 E-Mail: pno@perkins-orrison.com WEBSITE - http://www.perkins-orrison.net

Tax Map IDs:

Owner: MaxMark Homes, LLC, Weatherburn Holdings, LLC

Inst # 140002620






TM# 39-1-1-20 Lot 20 25 Chamberlain Loop

TM# 39-1-1-21 Lot 21 23 Chamberlain Loop

TM# 39-1-1-22 Lot 22 21 Chamberlain Loop




# Implementation

HR = Historic Resources

Value	ID	Strategies	Type of Implementation	Responsible Agency	Status
	HR 1.1	Work with and support local organizations and institutions to promote the fullest understanding of the entirety of Lexington's history.	Partnerships	City of Lexington, Nonprofit Organizations, Citizens	
	HR 1.2	Coordinate with other City programs, such as affordable housing initiatives, to encourage preservation and support 'aging in place' by providing rehabilitation resources for owners of historic properties.	Programs and Services	City of Lexington, Nonprofit Organizations, Local Business Partners	
	HR 1.3	Create thematic walking trails and use green infrastructure linkages to connect historic resources.	Partnerships	Nonprofit Organizations	
	HR 2.1	Encourage rehabilitation and adaptive reuse of historic downtown properties as a means of increasing downtown population and economic vibrancy.	Programs and Services	City of Lexington, Nonprofit Organizations, Local Business Partners, Citizens	
	HR 3.1	Ensure that new development within historic districts and conservation areas is sensitive to the historic character and context of those areas and preserves any archeological artifacts found during the construction process.	Ordinance Updates	City of Lexington	Small Cell Zoning Amendment
	HR 3.2	Encourage and support local preservation, rehabilitation, and beautification efforts and the use of green building design as complementary to the values of historic preservation.	Programs and Services	City of Lexington, Nonprofit Organizations, Local Business Partners, Regional and Institutional Partners, Citizens	
	HR 3.3	Continue to invest in public infrastructure improvements to further enhance the historic character of the City.	Capital Improvements	City of Lexington	Green Hill water & sewer
	HR 4.1	Educate owners of historic properties on appropriate maintenance procedures and requirements and promote Lexington's historic district guidelines as an asset to property owners planning renovation, rehabilitation, new construction, or other substantive changes to historic properties.	Community Education	City of Lexington, Citizens	
	HR 4.2	Provide property owners with information on historic rehabilitations, financial incentives, and context sensitive design.	Community Education	City of Lexington, Local Business Partners, Citizens	
	HR 4.3	Continue to work with, support, and promote incentives for private-sector investment and use of historic properties.	Partnerships	City of Lexington, Local Business Partners	
	HR 4.4	Welcome citizen-initiated requests to rename streets linked to the confederacy and enslavement of people.	Partnerships	City of Lexington, Citizens	Process adopted
	HR 5.1	Continue to work with organizations, such as Main Street Lexington, Lexington & the Rockbridge Area Tourism Development, and Rockbridge Historical Society to promote history and tourism in the City.	Partnerships	City of Lexington, Nonprofit Organizations, Regional and Institutional Partners	
	HR 5.2	Encourage the maintenance of the City's Certified Local Government status with the Virginia Department of Historic Resources by reviewing and managing the City's historic preservation programs.	Programs and Services	City of Lexington, Regional and Institutional Partners	
	HR 5.3	Ensure the City's historic preservation activities are consistent with Virginia's Comprehensive Historic Preservation Plan.	Plans and Studies	City of Lexington	





# Implementation

GI = Green Infrastructure & Natural Resources

Value	ID	Strategies	Type of Implementation	Responsible Agency	Status
	GI 1.1	Explore opportunities to improve or add public access sites and linkages and increase public access to waterways.	Plans and Studies	City of Lexington, Nonprofit Organizations, Local Business Partners	Jordan's Point Park
	GI 1.2	Enhance access to and connectivity of natural open space in all development, redevelopment, and capital projects.	Plans and Studies	City of Lexington, Local Business Partners	Jordan's Point Park
	GI 1.3	Undertake a city-wide green infrastructure assessment and develop a plan to create a continuous publicly-accessible green infrastructure network that connects neighborhoods, destinations within the City, waterways, and regional assets.	Plans and Studies	City of Lexington, Regional and Institutional Partners	in process (P.C.)
	GI 1.4	Plan for access to healthy, affordable, locally-grown foods for all neighborhoods by supporting sustainable food initiatives, such as urban agriculture, farmers markets, and composting.	Programs and Services	City of Lexington, Nonprofit Organizations, Local Business Partners	
	GI 1.5	Encourage access to energy-efficient transportation options by supporting the siting of e-vehicle charging stations and facilities for bicycles and other micromobility devices.	Programs and Services	City of Lexington, Local Business Partners	Sheetz
	GI 1.6	Support urban wildlife and biodiversity initiatives, such as "Monarch Butterfly City" or "Bee City" designations and citizen-led efforts to install bird houses and bat boxes.	Programs and Services	City of Lexington, Nonprofit Organizations, Local Business Partners, Citizens	
	GI 2.1	Encourage green building and green infrastructure in development proposals to increase property values and reduce infrastructure costs.	Programs and Services	City of Lexington, Local Business Partners	
	GI 2.2	Improve energy efficiency of City buildings and operations and assess the feasibility of installing solar panels at Waddell Elementary School.	Capital Improvements	City of Lexington	
	GI 3.1	Develop Jordan's Point Park in accordance with the 2020 Park Master Plan	Plans and Studies	City of Lexington	Budgeted
	GI 3.2	Grow and maintain the City's tree canopy coverage through the existing tree planting program and other grants, as may be available.	Programs and Services	City of Lexington	trees planted by P.W.
	GI 3.3	Continue strengthening zoning and development regulations that address landscaping, tree preservation, and native plants. Consider incentives to promote tree planting and preservation beyond minimum requirements.	Ordinance Updates	City of Lexington	
	GI 3.4	Promote the installation of stormwater best management practices, such as bioswales, pervious surfaces, and rain gardens, including on City property and parking lots.	Programs and Services	City of Lexington	
	GI 3.5	Enhance the protection of streams and natural wetlands by updating development standards and incentives to protect and restore buffer areas and discourage underground piping of streams.	Ordinance Updates	City of Lexington	
	GI 3.6	Limit the extent of impervious surfaces that degrade water quality by considering reductions to minimum parking requirements and encouraging the use of pervious surfaces in development projects.	Ordinance Updates	City of Lexington	Multi-family parking reduction







# Implementation

GI = Green Infrastructure & Natural Resources  
LE = Local Economy

Value	ID	Strategies	Type of Implementation	Responsible Agency	Status
	GI 4.1	Educate and encourage landowners to install green infrastructure best management practices, plant native trees and vegetation, and reduce fertilizer and pesticide use.	Community Education	City of Lexington, Nonprofit Organizations, Local Business Partners, Citizens	
	GI 4.2	Identify and collaborate with local organizations to educate landowners on installing solar panels.	Partnerships	City of Lexington, Nonprofit Organizations, Local Business Partners, Citizens	
	GI 4.3	Continue to engage the support of local students, volunteers, and non-profit organizations to help the City achieve its environmental and green infrastructure goals.	Community Education	City of Lexington, Nonprofit Organizations	<a href="#">W&amp;L engineering capstone projects</a>
	GI 5.1	Identify and collaborate with local organizations to promote development and use of green infrastructure sites, linkages, and waterways within the City and the larger region, including sports organizations, the Rockbridge Area Outdoor Partnership, Carilion Hospital, and retail businesses selling outdoor equipment.	Partnerships	City of Lexington, Nonprofit Organizations, Local Business Partners, Regional and Institutional Partners	
	GI 5.2	Collaborate with regional organizations, such as the Central Shenandoah Planning District Committee and the Natural Bridge Soil & Water Conservation District, to seek funding and resources to implement green infrastructure best management practices to improve local and regional water quality.	Partnerships	City of Lexington, Regional and Institutional Partners	
	GI 5.3	Work with regional stakeholders to develop a comprehensive regional Energy and Climate Action Plan that identifies common issues, agreed upon approaches and principles, joint actions, and individual contributions by each participating locality and the major institutions of higher learning.	Partnerships	City of Lexington, Regional and Institutional Partners	
	LE 1.1	Assess business licensing, permitting, and other regulatory requirements and streamline process, where needed, that might hamper new businesses and "side-gigs".	Programs and Services	City of Lexington	
	LE 1.2	Encourage the development of safe, affordable, quality childcare.	Programs and Services	City of Lexington, Nonprofit Organizations, Local Business Partners	
	LE 1.3	Practice "economic gardening" by offering startup loans and low-cost financial advice to small and minority-owned businesses, connecting citizens to federal micro-enterprise loan programs until local programs can be established.	Programs and Services	City of Lexington, Local Business Partners, Regional and Institutional Partners	
	LE 2.1	Actively recruit new businesses and assist expansion of existing businesses poised for growth.	Programs and Services	City of Lexington, Local Business Partners	<a href="#">Walker Program</a>
	LE 2.2	Aggressively promote local and regional tourism through a variety of means, focusing on history and outdoor recreation.	Programs and Services	City of Lexington, Local Business Partners, Regional and Institutional Partners	<a href="#">IRF planning grant for Lex Bldg. Supply</a>
	LE 2.3	Promote economic development incentive programs, such as HUBZONE, Job Tax Credits, and Opportunity Zones, to encourage desirable investments – including start-up businesses, hiring, and affordable dwelling opportunities.	Programs and Services	City of Lexington	
	LE 2.4	Sell, lease, or otherwise leverage under-utilized City-owned properties to strengthen Lexington's tax base and economic strength.	Programs and Services	City of Lexington	<a href="#">R.A.R.A. &amp; Spotswood parcel</a>
	LE 2.5	Continue to invest in broadband and other telecommunication developments that are often cited as important determinants of local and regional economic growth.	Capital Improvements	City of Lexington	

# Implementation







LE = Local Economy  
AC = Arts & Culture

Value	ID	Strategies	Type of Implementation	Responsible Agency	Status
	LE 3.1	Continue to pursue streetscape improvements associated with the Downtown Improvement Plan, including pedestrian upgrades that make the downtown district safer and more enjoyable for visitors.	Capital Improvements	City of Lexington	
	LE 4.1	Connect developers, real estate professionals, and lenders with resources and educational materials to help them promote Lexington to potential investors and businesses.	Community Education	City of Lexington, Local Business Partners	
	LE 5.1	Recognizing the scarcity of development sites in Lexington, coordinate with Rockbridge County and the City of Buena Vista to promote economic improvement that can improve the regional economy.	Partnerships	City of Lexington, Regional and Institutional Partners	<a href="#">REDI Grant &amp; housing study</a>
	LE 5.2	Provide reliable funding to, and partner with, Main Street Lexington to expand downtown improvement strategies that may include branding campaigns, façade grants, business visitation and exit surveys, and business incubation programs.	Partnerships	City of Lexington, Nonprofit Organizations	
	AC 1.1	Improve the accessibility and inclusivity of civic, arts, and cultural facilities, venues, and activities with the goal that they will be more diverse and universally accessible.	Programs and Services	City of Lexington, Nonprofit Organizations, Local Business Partners, Regional and Institutional Partners	
	AC 1.2	Support affordable housing, flex live/work spaces, and resources for artists and artisans creating new businesses in Lexington.	Partnerships	Nonprofit Organizations, Local Business Partners, Citizens	
	AC 2.1	Encourage the development or designation of community space(s) as a general arts and culture center for the greater Lexington community, capable of hosting both national and local artists as well as other community events.	Plans and Studies	City of Lexington	
	AC 2.2	Adopt tax incentives for the renovation of underutilized spaces and buildings (e.g., Cultural Enterprise Zones — tax incentives and subsidies to attract cultural organizations and private investors).	Ordinance Updates	City of Lexington	
	AC 2.3	Consider amending the zoning ordinance to create an arts/entertainment overlay district.	Ordinance Updates	City of Lexington	
	AC 2.4	Work with community organizations to promote cultural tours that showcase the arts, culture, and area architecture through coordinated festivals, live music events, and other celebrations of local culture (e.g., host monthly mini-festivals that highlight one particular aspect of arts and culture).	Partnerships	City of Lexington, Nonprofit Organizations, Local Business Partners	
	AC 3.1	Use public art to revitalize, define, and enhance the character of Lexington and its neighborhoods.	Programs and Services	City of Lexington, Citizens	
	AC 3.2	Improve the aesthetic quality of the City's entrance corridors to be more inviting and appealing to visitors and locals alike.	Programs and Services	City of Lexington	<a href="#">entrance feature of the "split"</a>
	AC 3.3	Support the temporary re-use of vacant/underutilized building, facades, and sites for art exhibitions, events, and murals.	Partnerships	City of Lexington, Local Business Partners	
	AC 3.4	Include an arts and culture component in development requests for proposals for city-owned sites, when appropriate.	Programs and Services	City of Lexington, Local Business Partners	








# Implementation

AC = Arts & Culture  
HO = Housing

Value	ID	Strategies	Type of Implementation	Responsible Agency	Status
	AC 4.1	Streamline the public art/mural installation process to promote public art in the City.	Partnerships	City of Lexington, Nonprofit Organizations, Citizens	
	AC 4.2	Examine local regulations related to street festivals (food trucks, arts, music, food, drink, booths, etc.) to more easily accommodate special events.	Ordinance Updates	City of Lexington	
	AC 4.3	Streamline the event registration/permitting application to be more easily accessible and user-friendly.	Ordinance Updates	City of Lexington	
	AC 5.1	Promote partnerships between local and regional government, local businesses, organizations, schools, university art programs, and charitable foundations to enhance event, programming, and facility development.	Partnerships	City of Lexington, Nonprofit Organizations, Local Business Partners, Regional and Institutional Partners	
	AC 5.2	Establish an independent Arts and Culture Community Council to better facilitate arts and culture programming, initiatives, funding, and promotion between organizations and institutions in Lexington and Rockbridge County.	Programs and Services	City of Lexington, Nonprofit Organizations, Local Business Partners, Regional and Institutional Partners	
	AC 5.3	Publish an arts and culture directory of programs, services, and funding available in the Lexington area.	Community Education	City of Lexington	
	HO 1.1	Pursue funding strategies such as Community Development Block Grants or local revolving loan funds to finance the rehabilitation of housing on behalf of residents in need.	Programs and Services	City of Lexington, Regional and Institutional Partners, Citizens	
	HO 1.2	Review regulations allowing accessory dwelling units in separate structures in appropriate residential areas.	Ordinance Updates	City of Lexington	Scheduled
	HO 2.1	Encourage energy efficiency and other green principles in the planning, design, construction, and rehabilitation of Lexington housing to reduce long-term ownership costs for residents.	Programs and Services	Local Business Partners, Citizens	
	HO 2.2	Expand provisions of Lexington's Zoning Ordinance allowing density bonuses for the creation of low- and moderate-income affordable housing units.	Ordinance Updates	City of Lexington	
	HO 3.1	Provide housing rehabilitation resources for elderly and low-income residents to support "aging in place" and preservation of neighborhood character.	Ordinance Updates	City of Lexington	
	HO 3.2	Protect existing affordable neighborhoods from losing housing stock to commercial conversions or other non-residential uses.	Ordinance Updates	City of Lexington	
	HO 3.3	Facilitate the redevelopment and expansion of East Nelson Street and South Main Street commercial areas into vibrant mixed-use neighborhoods with higher densities, a mix of housing types and a range of complementary uses.	Capital Improvements	City of Lexington, Local Business Partners	PD-MU zoning text amendment
	HO 3.4	Explore revisions to the zoning and subdivision ordinances to allow lots without street frontage, where appropriate, making additional infill lots possible.	Ordinance Updates	City of Lexington	
	HO 4.1	Conduct outreach to owners of downtown buildings with underutilized upper floors, explaining upper story zoning and building codes.	Community Education	City of Lexington, Local Business Partners, Nonprofit Organizations, Citizens	





# Implementation

HO = Housing  
LU = Land Use

Value	ID	Strategies	Type of Implementation	Responsible Agency	Status
	HO 5.1	Partner with local organizations to educate the public about heating systems, window-repair systems, storm windows, insulation, roof ventilation, and other energy-saving features suitable for existing buildings.	Community Education	City of Lexington, Local Business Partners, Nonprofit Organizations, Citizens	
	HO 5.2	Continue partnership with the Threshold Housing Commission as an affordable housing agency to coordinate and support the work of local housing non-profits. Cooperate with Threshold Housing Commission to organize and facilitate seminars and workshops on housing issues identified in the Comprehensive Plan needs assessment.	Partnerships	City of Lexington, Nonprofit Organizations	Workshops held
	HO 5.3	Explore modifying the City's zoning regulations to facilitate the creation of a variety of safe, affordable, and innovative housing options, including the establishment of small lot, attached units, and other housing types that achieve higher densities and a diversity of housing options.	Ordinance Updates	City of Lexington	Cottage Housing scheduled
	HO 5.4	Reevaluate the Rental Housing Inspection Program.	Programs and Services	City of Lexington	
	LU 1.1	Improve ADA, pedestrian, and bicycle access, safety, and connectivity along Neighborhood and Civic Corridors.	Capital Improvements	City of Lexington	Bike/Ped Plan
	LU 1.2	Identify opportunities to connect neighborhoods through sidewalks, shared use paths, and trail improvements and require such connections in new development or redevelopment proposals.	Plans and Studies	City of Lexington	Bike/Ped Plan
	LU 2.1	Collaborate with the private sector to attract investments in Opportunity Areas that increase the City's tax base and offer unique residential, shopping, dining, lodging, and entertainment opportunities.	Partnerships	City of Lexington, Local Business Partners	115 W. Nelson St.
	LU 2.2	Promote the economic vitality of Commercial Centers through the coordination of public and private sector investment to enhance their function and attractiveness.	Partnerships	City of Lexington, Local Business Partners	
	LU 2.3	Strongly encourage W&L to program new construction within the present University boundaries to preclude any further loss of local business and industry, as well as the loss of limited taxable land.	Partnerships	City of Lexington, Regional and Institutional Partners	2022 W&L Master Plan
	LU 3.1	Facilitate creative residential, commercial, and mixed-use development designs that enhance the community's sense of place and character.	Programs and Service	City of Lexington	PD-MU drafted
	LU 3.2	Prioritize capital improvements such as wayfinding, streetscaping, and undergrounding utilities in designated Gateways, Corridors, and Centers.	Capital Improvements	City of Lexington	Pipe Lining in Providence Hill
	LU 3.3	Create an attractive Gateway along South Main Street near Lee Highway, including redevelopment of the former Virginia Department of Transportation parcel.	Capital Improvements	City of Lexington, Local Business Partners	purchased VDOT parcel
	LU 3.4	Encourage attractive redevelopment along the Civic Corridor at Lee Highway and East Nelson Street, adding pedestrian and bike facilities to this automobile-focused area.	Capital Improvements	City of Lexington, Local Business Partners	
	LU 3.5	Assess the implementation of the Downtown Enhancement Plan to create a more attractive, vibrant, walkable, and bikeable downtown.	Capital Improvements	City of Lexington	Bike/Ped Plan
	LU 4.1	Enhance the City's online GIS tools to incorporate the Future Planning Framework map and additional zoning information, such as land use conditions and proffers.	Programs and Service	City of Lexington	accomplished
	LU 4.2	Engage the community to identify development goals for Opportunity Areas and assess the need for small area plans for these areas.	Community Education	City of Lexington, Citizens	





# Implementation

LU = Land Use  
TR = Transportation

Value	ID	Strategies	Type of Implementation	Responsible Agency	Status
	LU 5.1	Evaluate land use applications and capital improvements against the applicable Future Planning Framework design principles and planning objectives.	Ordinance Updates	City of Lexington	CUP Spotwsood parcel
	LU 5.2	Review the impact and implications of Future Planning Framework designations on existing zoning ordinances and procedures and recommend changes necessary to align the City's ordinances with the Plan's concepts.	Ordinance Updates	City of Lexington	
	LU 5.3	Consider developing a Design and Construction Standards Manual to support implementation of the Future Planning Framework and ensure consistent and quality development throughout the City.	Community Education	City of Lexington	
	LU 5.4	Explore the creation of a new Planned Unit Development zoning district focused on unique and flexible mixed residential development.	Ordinance Updates	City of Lexington	Ongoing
	LU 5.5	Continue communication and coordination between City and County planning staff and long-range plans to achieve regional land use goals.	Partnerships	City of Lexington, Regional and Institutional Partners	
	LU 5.6	Continue regular communication and coordination with W&L and VMI leadership to maintain Lexington's engagement in physical and programmatic additions to these institutions of higher learning.	Partnerships	City of Lexington, Regional and Institutional Partners	Ongoing
	TR 1.1	Implement safety and ADA accessibility improvements, including signage, traffic calming, and traffic control devices where appropriate.	Plans and Studies	City of Lexington	
	TR 1.2	Identify and make improvements to the City's busiest intersections to organize traffic and increase safety.	Ordinance Updates	City of Lexington	
	TR 1.3	Develop a comprehensive bicycle and pedestrian plan to retrofit streets to make them safer for bicycles and pedestrians.	Ordinance Updates	City of Lexington	Bike/Ped Plan
	TR 1.4	Support the development of facilities and parking for bicycles and other micromobility devices.	Ordinance Updates	City of Lexington	Bike/Ped Plan
	TR 2.1	Develop and implement design requirements for new construction and redevelopment projects to upgrade sidewalks and improve access management provisions, such as interparcel connections and limitations on curb cuts.	Ordinance Updates	City of Lexington, Local Business Partners	
	TR 2.2	Require identification and mitigation of initial and long-term transportation and parking impacts associated with proposed developments.	Partnerships	Regional & Institutional Partners, City of Lexington	
	TR 2.3	Support the development and siting of e-vehicle charging stations and facilities to assist the transition to lower emission vehicle use.	Plans and Studies	City of Lexington, Local Business Partners	Sheetz
	TR 3.1	Balance and appropriately mitigate impacts to historic, cultural, and natural resources throughout the transportation planning and construction process.	Capital Improvements	City of Lexington, Regional & Institutional Partners	
	TR 3.2	Develop streetscape standards for entrance corridors, such as E and W Nelson Street and N and S Main Street.	Ordinance Updates	City of Lexington	
	TR 3.3	Implement wayfinding for key gateways, corridors, intersections, and parking areas.	Capital Improvements	City of Lexington	
	TR 3.4	Create an interconnected network of pedestrian and bicycle infrastructure to link neighborhoods to downtown, parks, and other historic and green infrastructure amenities. Target bicycle and pedestrian connection and corridor improvements along Neighborhood and Civic Corridors.	Capital Improvements	City of Lexington	Bike/Ped Plan




# Implementation

TR = Transportation  
CF = Community Facilities & Infrastructure

Value	ID	Strategies	Type of Implementation	Responsible Agency	Status
	TR 4.1	Ensure fairness, equity, and community engagement in the transportation planning process and its nexus with housing, services, health, safety, and livelihood needs of all citizens and groups.	Programs and Services	City of Lexington	
	TR 5.1	Ensure that multimodal improvements, such as sidewalk and bike facilities, are included in the Capital Improvement Plan and street repaving plans, and identify additional funding sources, including public-private partnerships, to complete and maintain projects.	Capital Improvements	City of Lexington	
	TR 5.2	Share planning and costs with other jurisdictions when City road improvements have mutual benefits.	Partnerships	Regional & Institutional Partners, City of Lexington	
	TR 5.3	Support regional efforts to increase ridesharing, carpooling, transit, telecommuting, and public transportation.	Partnerships	Regional & Institutional Partners, City of Lexington	
	CF 1.1	Conduct an ADA accessibility study of City facilities, streets, and walkways and implement recommendations, as appropriate.	Programs and Services	City of Lexington	
	CF 1.2	Integrate accessibility and safety into park facility design to ensure that parks and playgrounds are safe and inclusive for all users.	Capital Improvements	City of Lexington	
	CF 1.3	Ensure equity in service delivery for all of Lexington's neighborhoods and demographics.	Programs and Services	City of Lexington, Citizens	Green Hill water/ sewer upgrades
	CF 1.4	Investigate the need for a community center to provide quality facilities that promote lifelong learning and achievement for all residents.	Programs and Services	City of Lexington, Regional and Institutional Partners	
	CF 2.1	Review the city's building systems and the use of renewable energy sources for upgrades to achieve energy efficiency and potential cost-savings.	Plans and Studies	City of Lexington	
	CF 2.2	Resolve the contingency water supply agreement with Rockbridge County due to the impracticability of piping water from the Moore's Creek Reservoir to the City's water treatment facility.	Partnerships	City of Lexington, Regional and Institutional Partners	
	CF 2.3	Evaluate the feasibility of implementing a stormwater fee to fund improvements to the City's stormwater management system.	Programs and Services	City of Lexington	On hold
	CF 2.4	Construct water, wastewater, and stormwater system improvements to reclaim capacity and ensure efficient and high-quality service.	Capital Improvements	City of Lexington	Green Hill & Providence Hill
	CF 2.5	Repair and upgrade the City's sewer lines to address inflow and infiltration (I&I) to protect water quality and ensure sewer capacity is maintained.	Capital Improvements	City of Lexington	Green Hill & Providence Hill
	CF 2.6	Implement cemetery improvements that support the financial sustainability and viability of the facilities by increasing burial capacity.	Capital Improvements	City of Lexington	cemeteries expanded
	CF 2.7	Ensure that new development assesses impacts on public facilities and infrastructure and adequately mitigates impacts specifically attributable to that development.	Ordinance Updates	City of Lexington, Local Business Partners	
	CF 2.8	Regularly evaluate the refuse and recycling program to identify cost-effective improvements and opportunities for program expansion.	Programs and Services	City of Lexington	glass accepted






# Implementation

CF = Community Facilities & Infrastructure

Value	ID	Strategies	Type of Implementation	Responsible Agency	Status
	CF 3.1	Evaluate administrative space needs at City Hall and explore options to renovate the existing building or relocate and market the existing building for reuse and historic rehabilitation.	Capital Improvements	City of Lexington	Ongoing
	CF 3.2	Reconstruct the public works complex to provide safe, functional, and operationally-efficient facilities.	Capital Improvements	City of Lexington	
	CF 3.3	Continue efforts to provide high-quality parks and recreation resources by implementing the Jordan's Point Park master plan, expanding amenities at the Brewbaker Athletic Complex, and maintaining existing parks.	Capital Improvements	City of Lexington	Jordan's Point Park budgeted
	CF 3.4	Support continued investment in the regional library system that improves the Lexington library as a center of community and learning.	Partnerships	City of Lexington, Regional and Institutional Partners	
	CF 3.5	Ensure that improvements of the public realm (sidewalks, curbs, street trees) are planned and executed in an integrated, coordinated manner when undertaking upgrades to sewer, water, or road infrastructure.	Plans and Studies	City of Lexington	
	CF 4.1	Continue to seek citizen input on service needs and priorities to ensure equitable investment in infrastructure and facilities.	Community Education	City of Lexington, Citizens	
	CF 4.2	Continue public safety engagement and programs, such as volunteer fire and rescue and community risk reduction programs, that encourage cooperation between public safety officials and citizens.	Community Education	City of Lexington, Regional and Institutional Partners, Citizens	
	CF 5.1	Perform periodic studies/surveys of adequacy, quality, effectiveness, and equity of City service delivery, including service expansion.	Plans and Studies	City of Lexington	
	CF 5.2	Coordinate and support internal, local, and regional partnerships for shared services, infrastructure, and facilities that benefit City residents and ensure sustainable and cost-effective services.	Partnerships	City of Lexington, Regional and Institutional Partners	
	CF 5.3	Include public and private utility providers in the planning stage of all infrastructure and development projects to determine needs and upgrades as part of project development.	Partnerships	City of Lexington, Local Business Partners, Regional and Institutional Partners	
	CF 5.4	Continue partnerships with the Rockbridge Area Recreation Organization and the Rockbridge Area Outdoor Partnership and support implementation of the Rockbridge Area Outdoor Recreation and Trail Plan.	Partnerships	City of Lexington, Regional and Institutional Partners	
	CF 5.5	Conduct a comprehensive fire and rescue needs assessment and facility plan to address space needs and maximize fire and rescue response times.	Plans and Studies	City of Lexington	
	CF 5.6	Continue partnering with Rockbridge County to provide state-of-the-art education and facilities for Lexington high school students.	Partnerships	City of Lexington, Regional and Institutional Partners	
	CF 5.7	Enhance the City's disaster preparedness through continued participation in regional Hazard Mitigation Planning through the Central Shenandoah Planning District Commission.	Plans and Studies	City of Lexington, Regional and Institutional Partners	Plan adopted
	CF 5.8	Work with Rockbridge County and Buena Vista to assess and address the long-term needs of the Rockbridge Regional Jail.	Partnerships	City of Lexington, Regional and Institutional Partners	
	CF 5.9	Work with the health system and other health providers to implement the Rockbridge Area Community Health Assessment, where possible.	Partnerships	City of Lexington, Regional and Institutional Partners	

# Implementation

GO = Governance

Value	ID	Strategies	Type of Implementation	Responsible Agency	Status
	GO 1.1	Actively foster diversity in recruiting and appointments to boards and commissions.	Programs and Services	City of Lexington, Citizens	
	GO 1.2	Create a diversity hiring initiative plan for the City and school system workforce.	Programs and Services	City of Lexington	
	GO 2.1	Work with Main Street Lexington, Chamber of Commerce, and other organizations to engage businesses and promote the City's continued economic growth.	Partnerships	City of Lexington, Nonprofit Organizations, Local Business Partners, Regional and Institutional Partners	Walker Program
	GO 3.1	Ensure that the City's land use regulations are reviewed regularly and updated accordingly to reflect the community's vision.	Ordinance Updates	City of Lexington, Citizens	zoning revisions ongoing
	GO 3.2	Ensure that the City's land use regulations are applied and enforced in a professional and consistent manner.	Ordinance Updates	City of Lexington	
	GO 4.1	Experiment with civic engagement techniques to create new opportunities for public participation.	Community Education	City of Lexington, Citizens	
	GO 4.2	Improve the transparency and exchange of information, incorporating comprehensive and contemporary communication strategies to engage residents and increase equity in public participation across generations and demographics.	Programs and Services	City of Lexington, Citizens	
	GO 5.1	Maintain and strengthen partnerships, collaboration, and communication between the City and institutions of higher learning.	Partnerships	City of Lexington, Regional and Institutional Partners	W&L C.B.L.
	GO 5.2	Improve coordination with Rockbridge County and the City of Buena Vista on policies including, but not limited to, long-range planning, strategic initiatives, and other regional interests.	Partnerships	City of Lexington, Regional and Institutional Partners	
	GO 5.3	Link the annual budget review and the update of the Capital Improvement Plan (CIP) to the Comprehensive Plan and the Strategic Plan involving all City departments.	Capital Improvements	City of Lexington	Ongoing
	GO 5.4	Conduct an annual review of accomplishments to implement the Comprehensive Plan, including recommendations for budget and work plan priorities, as part of Planning Commission's annual report to City Council.	Plans and Studies	City of Lexington	
	GO 5.5	Support the School Board in identifying successful techniques for ensuring all students are successful as defined by measures of best practices.	Programs and Services	City of Lexington	